

# **Shortland Waters Golf Club Limited**

ABN 54 001 038 320

## **Concise Financial Statements**

For the Year Ended 31 March 2021

# Shortland Waters Golf Club Limited

ABN 54 001 038 320

## Contents

For the Year Ended 31 March 2021

	Page
<b>Financial Statements</b>	
Directors' Report	1
Auditor's Independence Declaration under Section 307C of the Corporations Act 2001	4
Directors' Declaration	5
Statement of Profit or Loss and Other Comprehensive Income	6
Statement of Financial Position	7
Statement of Changes in Equity	8
Statement of Cash Flows	9
Notes to the Financial Statements	10
Discussion and Analysis of the Concise Financial Statements	11
Independent Audit Report	12

# Shortland Waters Golf Club Limited

ABN 54 001 038 320

## Directors' Report 31 March 2021

The directors present their report on Shortland Waters Golf Club Limited for the financial year ended 31 March 2021.

### 1. General information

#### Information on directors

The names of each person who has been a director during the year and to the date of this report are:

Kaye Simmons

Dennis Marr - Resigned 26/10/20

John McConnell

Mick Blackford

Joanne Rose

Kaylene Gayner

Phil Murray

David Busch

Brian Penfold - Appointed 26/10/20; Resigned 30/11/20

Les Oliver - Appointed 26/10/20

Steve Goverd - Appointed 15/12/20

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

#### Principal activities

The principal activity of Shortland Waters Golf Club Limited during the financial year was the operation of a golf course and a registered club.

No significant changes in the nature of the Club's activity occurred during the financial year.

#### Short term objectives

The Club's short term objectives are to:

- provide members and visitors with the best facilities possible;
- encourage new membership; and
- achieve a financial position to ensures the ongoing solvency of the Company.

#### Long term objectives

The Club's long term objectives are to:

- be sustainable and continually improve the facilities to be able to offer the best golfing and social amenities to our members and visitors.

# Shortland Waters Golf Club Limited

ABN 54 001 038 320

## Directors' Report

31 March 2021

### 1. General information (Cont'd)

#### Strategy for achieving the objectives

To achieve these objectives, the Club has adopted the following strategies:

- Maintain strict controls over the Club's finances to ensure the club remains viable and increases its ability to improve all facilities; and
- Commitment to corporate governance and standards of best practice to enable clear expectations of professional accountabilities and responsibilities to all members.

#### Performance measures

The following measures are used within the Club to monitor performance:

- monthly trading results, including comparison to budgets;
- levels of membership, including new member applications;
- Cash flows from the operations and level of cash held in bank accounts; and
- number of rounds of golf completed each month.

#### Members' guarantee

Shortland Waters Golf Club Limited is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each member and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$ 2, subject to the provisions of the company's constitution.

#### Operating result

The profit of the Club for the financial year after providing for income tax amounted to \$ 292,867(2020: \$ (69,696)). The profit for the 2021 year included COVID-19 financial support from the Australian Government.

### 2. Other items

#### Future developments and results

Likely developments in the operations of the Club and the expected results of those operations in future financial years have not been included in this report as the inclusion of such information is likely to result in unreasonable prejudice to the Club.

# Shortland Waters Golf Club Limited

ABN 54 001 038 320

## Directors' Report 31 March 2021

### Meetings of directors

During the financial year, 13 meetings of directors were held. Attendances by each director during the year were as follows:

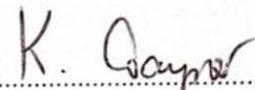
	Directors' Meetings		House Committee		Finance, Audit and Risk Committee		Greens/Match Committee	
	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended	Number eligible to attend	Number attended
Kaye Simmons	13	13	5	5	11	11	9	9
Dennis Marr - Resigned 26/10/20	7	7	4	4	6	6	-	-
John McConnell	13	13	5	5	11	11	-	-
Mick Blackford	13	12	-	-	-	-	9	9
Joanne Rose	13	11	5	5	-	-	-	-
Kaylene Gayner	13	12	-	-	11	11	-	-
Phil Murray	13	11	-	-	-	-	9	8
David Busch	13	10	-	-	-	-	9	9
Brian Penfold - Appointed 26/10/20; Resigned 30/11/20	2	2	-	-	-	-	-	-
Les Oliver - Appointed 26/10/20	5	5	-	-	3	1	4	4
Steve Goverd - Appointed 15/12/20	2	2	-	-	2	2	-	-
Andrew Rollo - Resigned 8/20	-	-	3	3	-	-	4	4
Collen French	-	-	5	5	-	-	4	4
Bruce Aldersen - Resigned 02/21	-	-	2	1	-	-	9	2
Lee Goldie	-	-	-	-	-	-	9	6
Judy Hayes	-	-	-	-	-	-	5	5

### Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 31 March 2021 has been received and can be found on page 4 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director .....  
Kaye Simmons

Director .....  
Kaylene Gayner

Dated 22 June 2021

**SHORTLAND WATERS GOLF CLUB LIMITED**  
**A.B.N 54 001 038 320**

**AUDITOR'S INDEPENDENCE DECLARATION UNDER**  
**SECTION 307C OF THE CORPORATIONS ACT 2001**

**TO THE DIRECTORS OF SHORTLAND WATERS GOLF CLUB LIMITED**

I declare that, to the best of my knowledge and belief, during the year ended 31 March 2021 there have been:-

- i. no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- ii. no contraventions of any applicable code of professional conduct in relation to the audit.



**Paul Quealey**  
Partner  
Lambourne Partners

Dated: 22 June 2021

Level 1, 56 Hudson Street  
HAMILTON NSW 2303

**Lambourne Partners**

---



# Shortland Waters Golf Club Limited

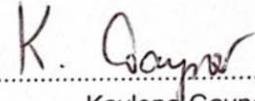
ABN 54 001 038 320

## Directors' Declaration

The directors of the Club declare that:

1. The concise financial statements and notes, as set out on pages 5 to 11, are in accordance with the *Corporations Act 2001* and:
  - a. have been derived from and are consistent with the full financial statements of Shortland Wates Golf Club Limited.
  - b. give a true and fair view of the financial position as at 31 March 2021 and of the performance for the year ended on that date of the Club.
2. In the directors' opinion, there are reasonable grounds to believe that the Club will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director .....		Director .....	
	Kaye Simmons		Kaylene Gayner

Dated 22 June 2021

## Shortland Waters Golf Club Limited

ABN 54 001 038 320

### Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 31 March 2021

	Note	2021 \$	2020 \$
Revenue	2	1,868,341	1,736,400
Finance income		679	5,434
Other income		440,737	29,256
Changes in inventories of finished goods and work in progress		5,656	10,772
Raw materials and consumables used		(305,654)	(286,851)
Employee benefits expense		(992,067)	(816,124)
Depreciation and amortisation expense		(111,127)	(102,314)
Other expenses		(597,963)	(628,905)
Finance expenses		(15,736)	(17,362)
<b>Profit before income tax</b>		<b>292,866</b>	<b>(69,694)</b>
Income tax expense		-	-
<b>Profit from continuing operations</b>		<b>292,866</b>	<b>(69,694)</b>
<b>Profit for the year</b>		<b>292,866</b>	<b>(69,694)</b>
<b>Other comprehensive income for the year, net of tax</b>		<b>-</b>	<b>-</b>
<b>Total comprehensive income for the year</b>		<b>292,866</b>	<b>(69,694)</b>

The accompanying notes form part of these financial statements.

## Shortland Waters Golf Club Limited

ABN 54 001 038 320

### Statement of Financial Position As At 31 March 2021

	2021	2020
	\$	\$
<b>ASSETS</b>		
<b>CURRENT ASSETS</b>		
Cash and cash equivalents	855,228	384,014
Trade and other receivables	19,136	127,790
Inventories	53,647	47,991
Other assets	53,695	46,086
<b>TOTAL CURRENT ASSETS</b>	<b>981,706</b>	<b>605,881</b>
<b>NON-CURRENT ASSETS</b>		
Property, plant and equipment	289,802	390,604
<b>TOTAL NON-CURRENT ASSETS</b>	<b>289,802</b>	<b>390,604</b>
<b>TOTAL ASSETS</b>	<b>1,271,508</b>	<b>996,485</b>
<b>LIABILITIES</b>		
<b>CURRENT LIABILITIES</b>		
Trade and other payables	164,131	138,421
Borrowings	29,899	28,743
Lease liabilities	80,297	86,981
Employee benefits	87,614	98,933
Other financial liabilities	248,451	171,425
<b>TOTAL CURRENT LIABILITIES</b>	<b>610,392</b>	<b>524,503</b>
<b>NON-CURRENT LIABILITIES</b>		
Borrowings	17,586	39,591
Lease liabilities	88,929	167,835
Employee benefits	2,282	5,103
<b>TOTAL NON-CURRENT LIABILITIES</b>	<b>108,797</b>	<b>212,529</b>
<b>TOTAL LIABILITIES</b>	<b>719,189</b>	<b>737,032</b>
<b>NET ASSETS</b>	<b>552,319</b>	<b>259,453</b>
<b>EQUITY</b>		
Retained earnings	552,319	259,453
<b>TOTAL EQUITY</b>	<b>552,319</b>	<b>259,453</b>

The accompanying notes form part of these financial statements.

## Shortland Waters Golf Club Limited

ABN 54 001 038 320

### Statement of Changes in Equity For the Year Ended 31 March 2021

	Retained Earnings	Total
	\$	\$
<b>Balance at 1 April 2020</b>	<b>259,453</b>	<b>259,453</b>
Profit/(loss) for the year	292,866	292,866
Total other comprehensive income for the period	-	-
<b>Balance at 31 March 2021</b>	<b>552,319</b>	<b>552,319</b>
<b>Balance at 1 April 2019</b>	335,741	335,741
Change in accounting policy to reflect the retrospective adjustments - adoption of AASB 16	(6,595)	(6,595)
<b>Balance at 1 April 2019 restated</b>	329,146	329,146
Profit/(loss) for the year	(69,693)	(69,693)
Total other comprehensive income for the period	-	-
<b>Balance at 31 March 2020</b>	<b>259,453</b>	<b>259,453</b>

The accompanying notes form part of these financial statements.

## Shortland Waters Golf Club Limited

ABN 54 001 038 320

### Statement of Cash Flows For the Year Ended 31 March 2021

	2021	2020
	\$	\$
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Receipts from customers	2,209,246	1,845,511
Payments to suppliers and employees	(2,089,831)	(1,839,092)
Interest received	680	215
Finance costs	(15,736)	(17,362)
Other receipts	381,596	-
Net cash provided by/(used in) operating activities	<u>485,955</u>	<u>(10,728)</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Proceeds from sale of plant and equipment	127,636	375,000
Purchase of property, plant and equipment	(14,782)	(38,096)
Net cash provided by/(used in) investing activities	<u>112,854</u>	<u>336,904</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES:</b>		
Payment of finance lease liabilities	(127,595)	(156,666)
Net cash provided by/(used in) financing activities	<u>(127,595)</u>	<u>(156,666)</u>
Net increase/(decrease) in cash and cash equivalents held	471,214	169,510
Cash and cash equivalents at beginning of year	<u>384,014</u>	<u>214,504</u>
Cash and cash equivalents at end of financial year	<u><u>855,228</u></u>	<u><u>384,014</u></u>

The accompanying notes form part of these financial statements.

# Shortland Waters Golf Club Limited

ABN 54 001 038 320

## Notes to the Concise Financial Statements For the Year Ended 31 March 2021

The financial report covers Shortland Waters Golf Club Limited as an individual entity. Shortland Waters Golf Club Limited is a not-for-profit Club limited by guarantee, incorporated and domiciled in Australia.

The functional and presentation currency of Shortland Waters Golf Club Limited is Australian dollars.

Comparatives are consistent with prior years, unless otherwise stated.

### 1 Basis of Preparation

The concise financial statements have been prepared from the audited financial report of Shortland Waters Golf Club Limited for the year ended 31 March 2021. The audited report for the year ended 31 March 2021 is available at request from Shortland Waters Golf Club Limited. The financial statements, specific disclosures and the other information included in the summary financial statements are derived from and are consistent with the full financial statements of Shortland Waters Golf Club Limited. The summary financial statements cannot be expected to provide as detailed an understanding of the financial performance, financial position and financing and investing activities of Shortland Waters Golf Club Limited as the full financial statements. The accounting policies have been consistently applied to Shortland Waters Golf Club Limited and are consistent with those of the previous financial year in their entirety.

### 2 Revenue and Other Income

#### Revenue from continuing operations

	2021	2020
	\$	\$
Sales revenue:		
- Bar income	312,428	432,827
- Golf income	995,080	864,927
- Food van income	66,198	-
- Membership income	298,359	300,362
- Keno/TAB income	10,195	9,909
- Pro shop income	154,442	118,177
- Poker machine income	31,639	10,198
<b>Total Revenue</b>	<b>1,868,341</b>	<b>1,736,400</b>
Other Income		
- recoveries	45,491	-
- Government grants and support	381,596	-
- other income	11,014	29,256
- net gain on disposal of property, plant and equipment	2,636	-
	<b>440,737</b>	<b>29,256</b>

## Shortland Waters Golf Club Limited

ABN 54 001 038 320

### Discussion and Analysis of the Concise Financial Statements For the Year Ended 31 March 2021

Information on Shortland Waters Golf Club Limited Concise Financial Statements The financial statements, disclosures and discussion and analysis in the summary financial statements have been derived from the 2021 financial statements of Shortland Waters Golf Club Limited. A copy of the full financial statements and auditors report is available to any member, free of charge, upon request. The summary financial statements cannot be expected to provide as full an understanding of the financial performance, financial position and financing and investing activities of the entity as the full financial statements.

The discussion and analysis is provided to assist members in understanding the concise financial statements.

#### Statement of Profit and Loss and Other Comprehensive Income

The Club has reported an operating profit after tax of \$292,866 for the year ended 31 March 2021 compared to an operating loss after tax of \$69,694 in 2020. With the closure of the Club house facilities, from 23 March 2021 to 1 June 2021, the Club's operations were limited to outdoor golfing only. Additionally, the number of patrons able to play golf at any one time was also significantly reduced.

While these COVID-19 closures and subsequent restrictions had impacted the operations of the Club, the Club released a 7.6% (\$131k) increase in trading revenues. The Club also received approximately \$380k in Government support during these times, through Cash Flow Boost and JobKeeper, which, along with insurance recoveries received, accounts for the increase in other income.

An increase in employee benefits expense related to additional wages paid to staff as a result of the JobKeeper stimulus and the employment of number employees for new roles and positions at the Club. A decrease in other expenses is a result of the closure of the Club during April, May and June 2021. Raw materials and consumables, depreciation and amortisation, and finance expenses all remained consist from 2021 to 2020 or are aligned with the increase in sales generated by the Club.

#### Statement of Financial Position

The main changes in assets and liabilities include:

- Cash and cash equivalents increased by \$471k due to profit for the year and receipt of final proceed from sale of the Club's land from Aveo;
- Trade and other receivables decrease due to the receipt of \$120k from Aveo from the sale of the Club's land;
- Decrease in Property, Plant and Equipment due to depreciation and amortisation charge, partially offset by purchase of new plant and equipment;
- Trade and other payables increased due to the accrual of additional rates and charges and additional GST owing to the ATO as a result of increased sales;
- Decrease in non-current borrowings due to the continual repayment of liabilities; and
- Other financial liabilities increased due to the timing of receipts of membership subscriptions.

#### Statement of Changes in Equity

Movement in equity due to profit realised for the period.

#### Statement of Cash Flows

The Club's cash position has increased by \$471k from 2020.

##### Operating Activities

Net cash inflows from operating activities were \$485,955 compared to negative \$10,728 in 2020. Increase due to increased trading in 2021, and the accrual of expenses due for future payment.

##### Investing Activities

Net cash from investing activities as a result of the receipt of the final \$120,000 from Aveo from the sale of the Club's land.

##### Financing Activities

Net cash inflows from financing activities were \$127,595 and relate to the payment of finance lease obligations.

**SHORTLAND WATERS GOLF CLUB LIMITED**  
**A.B.N 54 001 038 320**

**INDEPENDENT AUDIT REPORT ON THE CONCISE FINANCIAL REPORT**  
**FOR THE YEAR ENDED 31 MARCH 2021**

**Opinion**

We have audited the concise financial report of Shortland Waters Golf Club Limited (the Club), which comprises the statement of financial position as at 31 March 2021, the statement of profit or loss and other comprehensive income, statement of changes in equity, statement of cash flows for the year then ended, and related notes, derived from the financial report of Club for the year ended 31 March 2021 and the discussion and analysis.

In our opinion, the accompanying concise financial report, including the discussion and analysis of the Club, complies with Accounting Standard *AASB 1039 Concise Financial Reports*.

**Basis for Opinion**

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Group in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Concise Financial Report**

The concise financial report does not contain all the disclosures required by the Australian Accounting Standards in the preparation of the financial report. Reading the concise financial report and the auditor's report thereon, therefore, is not a substitute for reading the financial report and the auditor's report thereon.

**Lambourne Partners**

---



### **The Financial Report and Our Report Thereon**

We expressed an unmodified audit opinion on the financial report in our report dated 22 June 2021. That report also includes:

- **Material Uncertainty Related to Going Concern**

The financial statements for the Club have been prepared on a going concern basis. Historically, the Club has generated negative operating cash flows and has been reliant upon proceeds from the sale of its land to meet operating costs. Additionally, the Club was in administration for a period of time during the 2019 financial year. For the 2021 financial year, the Club has net liquid assets, net current assets and positive operating and overall cash flows. However, the ability for the Club to continue as a going concern is depending upon its continual revenue generation and expense management. Should the Club not be able to manage these items, there exists a material uncertainty that may cast significant doubt on the Club's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

- **Other Matter - Effects and Uncertainties of COVID-19**

During March 2020, Australia was impacted by the worldwide pandemic COVID-19. While significant financial support was provided by the State and Federal Governments during the 2020 financial year, this support is currently being unwound and the possible ongoing effects and uncertainties on the Club arising from on-going issues associated with COVID-19 are unknown as at the date of this report. Our opinion is not modified in respect of this matter.

### **Responsibilities of the Directors for the Concise Financial Report**

The directors are responsible for the preparation of the concise financial report in accordance with Accounting Standard *AASB 1039 Concise Financial Reports*, and the *Corporations Act 2001*, and for such internal control as the directors determine is necessary to enable the preparation of the concise financial report.

### **Auditor's Responsibilities for the Audit of the Concise Financial Report**

Our responsibility is to express an opinion on whether the concise financial report, in all material respects, complies with *AASB 1039 Concise Financial Reports* and whether the discussion and analysis complies with *AASB 1039 Concise Financial Reports* based on our procedures, which were conducted in accordance with Auditing Standard *ASA 810 Engagements to Report on Summary Financial Statements*.



**Paul Quealey**  
Partner  
Lambourne Partners

Dated: 23 June 2021

Level 1, 56 Hudson Street  
HAMILTON NSW 2303